REPORT OF THE DIRECTORS AND AUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 FOR

MERCURY LAND HOLDINGS LIMITED

THP Limited
Chartered Accountants
and Statutory Auditors
34-40 High Street
Wanstead
London
E11 2RJ

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

	Page
Company Information	1
Report of the Directors	2
Report of the Independent Auditors	4
Consolidated Income Statement	7
Consolidated Other Comprehensive Income	8
Consolidated Balance Sheet	9
Company Balance Sheet	10
Consolidated Statement of Changes in Equity	11
Company Statement of Changes in Equity	12
Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14

MERCURY LAND HOLDINGS LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2022

DIRECTORS: A Blake-Herbert

G K Green A V Huff I P Rhodes

SECRETARY: S Jeewa

REGISTERED OFFICE: Town Hall

Main Road Romford Essex RM1 3BB

REGISTERED NUMBER: 09878652 (England and Wales)

SENIOR STATUTORY AUDITOR: Shahid Hameed ACA FCCA

AUDITORS: THP Limited

Chartered Accountants and Statutory Auditors 34-40 High Street Wanstead

Wanstea London E11 2RJ

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2022

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2022.

PRINCIPAL ACTIVITY

The principal activity of the group in the year under review was that of the renting and operating of owned or leased real estate.

CORONAVIRUS

As at the date of signing these accounts, England has come out of all significant Coronavirus related restrictions and there is hope that the situation will continue to improve as we move into Winter 2022 and beyond. There does however remain some degree of uncertainty as to how the situation will evolve in the future.

The main financial risks to the group during the pandemic have been the restrictions imposed by the UK Government on the eviction of tenants in rent arrears and the increase in void periods due to issues in the letting and re-letting of rental properties. Overall there has however been minimal variance against the existing budgets and Directors will continue to monitor and manage the situation.

The group is also able to draw on the support of its main funders and ultimate controlling party "The London Borough of Havering" to ensure that cash flow is supported through periods of uncertainty.

The Directors are confident that the decisions the group has made so far and the support it has received will ensure that it can continue as a going concern.

GOING CONCERN

The group continued to generate significant operating cash flows and continued to increase operations year-on-year. Despite this, the balance sheet as at 31 March 2022 shows net current liabilities of £3,883,343 (2021: £538,834 net current assets) and negative retained earnings of £2,490,182 (2021: £2,340,190) due to significant investments in properties during the past number of years. The result of this investment is that the group has an exceptionally strong balance sheet position with net assets of £13,908,678 (2021: £14,851,715). The group also has a number of future schemes in hand that are expected to deliver significant profits in future years.

The group continues to meet its day to day working capital requirements through operating cash flows and finances all significant refurbishments via the loans from the ultimate controlling party "The London Borough of Havering".

The ultimate controlling party continues to give financial support to the group by injecting funds as necessary for the group to continue trading and it has confirmed that it will continue to support its subsidiary for at least 12 months from the date of approving these accounts.

Having considered all the relevant facts the directors consider it is appropriate to prepare the financial statements on a going concern basis.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2021 to the date of this report.

A Blake-Herber G K Green A V Huff I P Rhodes

REDUCTION IN SHARE CAPITAL

During the year, the company reduced its share capital by £1,000,000 (2021: £nil). This resulted in a payment of £1m being made to The London Borough of Havering following the sale of 10 investment properties at Crow Lane.

The shares represented 8% of the Ordinary £1 shares in issue prior to their cancellation.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2022

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

AUDITORS

The auditors, THP Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

G K Green - Director

16 November 2022

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MERCURY LAND HOLDINGS LIMITED

Opinion

We have audited the financial statements of Mercury Land Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2022 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 March 2022 and of the group's profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage
 of the small companies' exemption from the requirement to prepare a Group Strategic Report or in preparing the Report of the
 Directors.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with 1SAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The extent to which the audit was considered capable of detecting irregularities including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
 - we identified the laws and regulations applicable to the group through discussions with directors and other management, and from our
- commercial knowledge and experience of the sector in which the group operates;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the group, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, planning regulations, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud: and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and any other relevant regulators as required.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF **MERCURY LAND HOLDINGS LIMITED**

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Shahid Hameed ACA FCCA (Senior Statutory Auditor) for and on behalf of THP Limited Chartered Accountants and Statutory Auditors 34-40 High Street Wanstead London E11 2RJ

16 November 2022

CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

		202	2	2021	
	Notes	£	£	£	£
TURNOVER			2,285,373		1,847,489
Property related costs Administrative expenses		653,076 431,577	1 094 653	558,010 325,525	003 535
OPERATING PROFIT	4		1,084,653 1,200,720	_	883,535 963,954
Profit on sale of investment property	5		<u>170,898</u> 1,371,618	_	761,562 1,725,516
Interest receivable and similar income				_	723 1,726,239
Gain on revaluation of investment property			1,371,618 	_	5,629,451 7,355,690
Interest payable and similar expenses (LOSS)/PROFIT BEFORE TAXATION			<u>1,984,414</u> (357,296)	-	2,039,682 5,316,008
Tax on (loss)/profit PROFIT FOR THE FINANCIAL YEAR Profit attributable to:	6		(369,919) 12,623	_	1,146,088 4,169,920
Owners of the parent			12,623	=	4,169,920

CONSOLIDATED OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

Notes	2022 £	2021 £
PROFIT FOR THE YEAR	12,623	4,169,920
OTHER COMPREHENSIVE INCOME Pension scheme deficit movement Income tax relating to other comprehensive income	47,000 (2,660)	(125,000) 25,650
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX TOTAL COMPREHENSIVE INCOME FOR THE YEAR	44,340 56,963	(99,350) 4,070,570
Total comprehensive income attributable to: Owners of the parent	<u> 56,963</u>	<u>4,070,570</u>

CONSOLIDATED BALANCE SHEET 31 MARCH 2022

		20:	22	202	1
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8		-		1,313
Investments	9		-		-
Investment property	10		47,546,071		47,953,389
			47,546,071		47,954,702
CURRENT ASSETS					
Debtors	11	273,752		347,485	
Cash at bank		693,498		4,841,413	
		967,250	-	5,188,898	
CREDITORS		·			
Amounts falling due within one year	12	4,850,593	_	4,650,064	
NET CURRENT (LIABILITIES)/ASSETS			(3,883,343)		538,834
TOTAL ASSETS LESS CURRENT					
LIABILITIES			43,662,728		48,493,536
CREDITORS					
Amounts falling due after more than one					
year	13		(28,879,871)		(32,386,383)
					, , , , , ,
PROVISIONS FOR LIABILITIES			(753,179)		(1,120,438)
PENSION LIABILITY	17		(121,000)		(135,000)
NET ASSETS			13,908,678		14,851,715
CAPITAL AND RESERVES					
Called up share capital	15		11,305,950		12,305,950
Revaluation reserve	16		5,092,910		4,885,955
Retained earnings			(2,490,182)		(2,340,190)
SHAREHOLDERS' FUNDS			<u> 13,908,678</u>		14,851,715

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 16 November 2022 and were signed on its behalf by:

G K Green - Director

COMPANY BALANCE SHEET 31 MARCH 2022

		202	22	202	1
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8		-		1,313
Investments	9		100		100
Investment property	10		48,113,842		48,479,907
			48,113,942		48,481,320
CURRENT ASSETS					
Debtors	11	273,720		346,455	
Cash at bank		685,430		4,795,501	
		959,150	·	5,141,956	
CREDITORS	12	4 904 576		4 622 046	
Amounts falling due within one year NET CURRENT (LIABILITIES)/ASSETS	12	4,894,576	(3,935,426)	4,632,946	509,010
TOTAL ASSETS LESS CURRENT			(3,935,420)		
LIABILITIES			44,178,516		48,990,330
			, -,-		.,,
CREDITORS					
Amounts falling due after more than one					
year	13		(28,879,871)		(32,386,383)
PROVISIONS FOR LIABILITIES			(753,179)		(1,120,438)
TROVIDIONO FOR ELABELITED			(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(1,120,130)
PENSION LIABILITY	17		(121,000)		(135,000)
NET ASSETS			<u>14,424,466</u>		15,348,509
CAPITAL AND RESERVES					
Called up share capital	15		11,305,950		12,305,950
Revaluation reserve	16		5,092,910		4,885,955
Retained earnings	10		(1,974,394)		(1,843,396)
SHAREHOLDERS' FUNDS			14,424,466		15,348,509
SHAKEHOLDERS I ONDS			17,724,400		10,0000
Company's profit for the financial year			31,617		4,613,097

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 16 November 2022 and were signed on its behalf by:

G K Green - Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2022

	Called up share capital £	Retained earnings £	Revaluation reserve	Total equity £
Balance at 1 April 2020	12,305,950	(1,927,397)	402,592	10,781,145
Changes in equity Total comprehensive income Balance at 31 March 2021	12,305,950	(412,793) (2,340,190)	4,483,363 4,885,955	4,070,570 14,851,715
Changes in equity Reduction in share capital Total comprehensive income Balance at 31 March 2022	(1,000,000)	(149,992) (2,490,182)	206,955 5,092,910	(1,000,000) 56,963 13,908,678

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2022

	Called up share capital £	Retained earnings £	Revaluation reserve	Total equity £
Balance at 1 April 2020	12,305,950	(1,873,780)	402,592	10,834,762
Changes in equity Total comprehensive income Balance at 31 March 2021		30,384 (1,843,396)	4,483,363 4,885,955	4,513,747 15,348,509
Changes in equity Reduction in share capital Total comprehensive income Balance at 31 March 2022	(1,000,000) - - 11,305,950	(130,998) (1,974,394)	206,955 5,092,910	(1,000,000) 75,957 14,424,466

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

		2022	2021
	Notes	£	£
Cash flows from operating activities			(2.100.001)
Cash generated from operations	20	1,756,452	(3,133,231)
Interest paid		<u>(1,984,414)</u>	(2,039,682)
Net cash from operating activities		<u>(227,962)</u>	<u>(5,172,913</u>)
Cash flows from investing activities			
Purchase of investment property		(174,304)	(3,363,505)
Sale of investment property		837,122	3,412,878
Interest received		,	723
Net cash from investing activities		662,818	50,096
3			
Cash flows from financing activities			
Movement in loan from group undertakings		(3,582,771)	9,664,471
Reduction in share capital		<u>(1,000,000</u>)	_
Net cash from financing activities		<u>(4,582,771</u>)	9,664,471
(Decrease)/increase in cash and cash e	auivalente	(4,147,915)	4,541,654
Cash and cash equivalents at beginning		(4,147,313)	4,541,054
of year	21	4,841,413	299,759
or year	21	4,041,413	299,739
Cash and cash equivalents at end of			
year	21	<u>693,498</u>	4,841,413

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. STATUTORY INFORMATION

Mercury Land Holdings Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements and going concern

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

The group continued to generate significant operating cash flows and continued to increase operations year-on-year. Despite this, the balance sheet as at 31 March 2022 shows net current liabilities of £3,883,343 (2021: £538,834 net current assets) and negative retained earnings of £2,490,182 (2021: £2,340,190) due to significant investments in properties during the past number of years. The result of this investment is that the group has an exceptionally strong balance sheet position with net assets of £13,908,678 (2021: £14,851,715). The group also has a number of future schemes in hand that are expected to deliver significant profits in future years.

The group continues to meet its day to day working capital requirements through operating cash flows and finances all significant refurbishments via the loans from the ultimate controlling party "The London Borough of Havering".

The ultimate controlling party continues to give financial support to the group by injecting funds as necessary for the group to continue trading and it has confirmed that it will continue to support its subsidiary for at least 12 months from the date of approving these accounts.

Having considered all the relevant facts the directors consider it is appropriate to prepare the financial statements on a going concern basis.

Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full. All accounting policies as detailed below are applied consistently across the Group.

Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents the amount receivable for services supplied, net of returns, discounts and value added taxes.

Revenue is recognised in the accounting period in which the services were rendered.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life. Fixtures and fittings - 25% on cost

Investment properties

Investment properties are shown at fair values determined by external valuers and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Any aggregate surplus or deficit that arises from a change in fair value is recognised in the Consolidated Income Statement, net of deferred tax. On an annual basis this surplus or deficit is transferred from retained profits into a separate, non-distributable reserve called the "Revaluation Reserve".

Page 14 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

2. **ACCOUNTING POLICIES - continued**

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Development costs

Development expenditure is capitalised in accordance with company's accounting policy. Initial capitalisation of costs is based on management's judgement that technical and economic feasibility is confirmed, usually when a product development project has reached a defined milestone according to an established project management model. In determining the amounts to be capitalised management makes assumptions regarding the expected future cash generation of the assets, discount rates to be applied and the expected period of benefits.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

(i) Defined Contribution Scheme

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit and loss in the period to which they relate.

(ii) Defined Benefit Scheme

The group also operates a defined benefit scheme, as further explained in Note 17.

Finance costs

Finance costs are charged to the Consolidated Income Statement over the term of the debt using the effective interest method so that amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

3. EMPLOYEES AND DIRECTORS

The average number of employees during the year was 4 (2021 - 3).

The average number of employees by undertakings that were proportionately consolidated during the year was 4(2021 - 3).

4. **OPERATING PROFIT**

The operating profit is stated after charging:

 2022
 2021

 £
 £

 £
 1,313

 9,677
 9,677

Page 15 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

5.

EXCEPTIONAL ITEMS

_			2022 £	2021 f
	Profit on sale of investment property		<u> 170,898</u>	<u>761,562</u>
6.	TAXATION			
	Analysis of the tax (credit)/charge The tax (credit)/charge on the loss for the year was as follows:		2022	2021
	Deferred tax Tax on (loss)/profit	• =	(369,919) (369,919)	1,146,088 1,146,088
	Tax effects relating to effects of other comprehensive income			
	Pension scheme deficit movement	Gross £ 47,000	2022 Tax £ (2,660)	Net £ 44,340
		Gross £	2021 Tax £	Net £
	Pension scheme deficit	<u>(125,000</u>)	<u>25,650</u>	<u>(99,350</u>)

It is group policy that no charge is made between group companies for group relief claims and the surrender of taxable losses.

Factors that may affect future tax charges

The deferred tax liability includes £1,194,633 which is the theoretical corporation tax that would be due if the properties were to be sold at their current revalued amount.

The group also has property business tax losses of £2,202,442 (2021: £1,665,212) available to carry forward and utilise against future property business profits and a deferred tax asset of £418,464 on these losses has been recognised and netted off with the liability noted above.

A net deferred tax liability of £753,179 has therefore been provided at 31 March 2022. This tax would only be payable in the event that the properties were actually sold.

7. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

Page 16 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022 $\,$

8.	TANGIBLE FIXED ASSETS	
	COST	Fixtures and fittings £
	At 1 April 2021 and 31 March 2022 DEPRECIATION At 1 April 2021 Charge for year At 31 March 2022 NET BOOK VALUE At 31 March 2022	38,709 37,396 1,313 38,709
	At 31 March 2021	1,313
	COST	Fixtures and fittings £
	COST At 1 April 2021 and 31 March 2022 DEPRECIATION At 1 April 2021 Charge for year At 31 March 2022 NET BOOK VALUE At 31 March 2022 At 31 March 2021	38,709 37,396 1,313 38,709
9.	FIXED ASSET INVESTMENTS	
	Company	Shares in group undertakings £
	COST At 1 April 2021 and 31 March 2022 NET BOOK VALUE At 31 March 2022 At 31 March 2021	100 100

Page 17 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

9. FIXED ASSET INVESTMENTS - continued

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiary

Mercury Design & Build Limited

Registered office: Town Hall, Main Road, Romford RM1 3BB

Nature of business: Development of Real Estate

Class of shares: holding Ordinary 100.00

10. INVESTMENT PROPERTY

Group

	Total
	£
FAIR VALUE	
At 1 April 2021	47,953,389
Additions	174,304
Disposals	(837,122)
Revaluations	255,500
At 31 March 2022	47,546,071
NET BOOK VALUE	
At 31 March 2022	<u>47,546,071</u>
At 31 March 2021	47,953,389

The investment properties were valued by Savills and Glenny Estate Agents at 31 March 2022 at an open market value. This includes properties of £936,342 that were in the course of construction at that date.

The difference between the investment properties in the group and that in the company (in consolidated accounts) relates to the Mark Up from the subsidiary (Mercury Design & Build Ltd) which is eliminated on consolidation.

Fair value at 31 March 2022 is represented by:

	±
Valuation in 2018	333,061
Valuation in 2020	69,531
Valuation in 2021	5,629,451
Valuation in 2022	255,500
Cost	41,258,528
	47,546,071
Company	
	Total

Company	Total £
FAIR VALUE	
At 1 April 2021	48,479,907
Additions	215,557
Disposals	(837,122)
Revaluations	255,500
At 31 March 2022	48,113,842
NET BOOK VALUE	
At 31 March 2022	48,113,842
At 31 March 2021	48,479,907

Page 18 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

10. INVESTMENT PROPERTY - continued

Company

The investment properties were valued by Savills and Glenny Estate Agents at 31 March 2022 at an open market value. This includes properties of £936,342 that were in the course of construction at that date.

The difference between the investment properties in the group and that in the company (in consolidated accounts) relates to the Mark Up from the subsidiary (Mercury Design & Build Ltd) which is eliminated on consolidation.

Fair value at 31 March 2022 is represented by:

	-
Valuation in 2018	333,061
Valuation in 2020	69,531
Valuation in 2021	5,629,451
Valuation in 2022	255,500
Cost	41,826,299
	48,113,842

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Comp	any
	2022	2021	2022	2021
	£	£	£	£
Trade debtors	216,863	182,655	216,863	182,655
VAT	5,490	109,524	5,458	108,494
Prepayments and accrued income	51,399	55,306	51,399	55,306
	273,752	347,485	273,720	346,455

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Trade creditors	161,957	49,600	161,957	47,575
Amounts owed to group undertakings	3,997,736	4,073,995	4,048,769	4,065,002
Social security and other taxes	7,963	8,355	7,963	8,355
Accruals and deferred income	682,937	518,114	675,887	512,014
	4,850,593	4,650,064	4,894,576	4,632,946

13. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Gr	oup	Com	pany
	2022	2021	2022	2021
	£	£	£	£
Amounts owed to group undertakings	28,879,871	32,386,383	28,879,871	32,386,383

14. SECURED DEBTS

Amounts owed to group undertakings are secured by fixed and floating charges over the investment properties of the group.

15. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number		Class	Nominal value	2022	2021
£	£				
11,305,950 (2021: 12,305,950)		Ordinary	£1	11,305,950	<u>12,305,950</u>

Page 19 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

16. **RESERVES**

Group	Revaluation
	reserve
At 1 April 2021	£ 4,885,955
Deferred tax on revaluation	(48,545)
Transfer of revaluation surplus	255,500
At 31 March 2022	5,092,910
Company	
Company	Revaluation
Company	reserve
Company At 1 April 2021	
At 1 April 2021 Deferred tax on revaluation	reserve £
At 1 April 2021	reserve £ 4,885,955
At 1 April 2021 Deferred tax on revaluation Transfer of revaluation	reserve £ 4,885,955 (48,545)

Page 20 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

17. EMPLOYEE BENEFIT OBLIGATIONS

One of the company's employees is a member of a defined benefit pensions scheme, Local Government Pension Scheme Fund: London Borough of Havering Pension Fund. The assets of the scheme are held separately from those of participating group companies. A complete valuation of the scheme is undertaken by independently qualified actuaries at the year end and annual contributions to the schemes are required to be made in accordance with their recommendations.

The pension liability under FRS 102 at the year end relates to the scheme is as follows:

£	£	31 March 2022	31 March 2021
Assets Obligations		107,000 (228,000)	89,000 (224,000)
Net asset/(liability)		(121,000)	(135,000)

The major categories of plan assets as a percentage of total plan assets

The actuaries have used the most recent asset split provided to them and allowed for index returns, where required, on each asset category to determine the estimated split of assets as at 31 March 2022.

		31 March
	31 March 2022	2021
Equities	40%	54%
Bonds	33%	25%
Property	24%	16%
Cash	3%	5%

Financial Assumptions

The financial assumptions are summarised below:

		31 March
	31 March 2022	2021
	% p.a.	% p.a.
Pension Increase Rate (CPI)	3.15%	2.80%
Salary Increase Rate	3.85%	3.50%
Discount Rate	2.75%	2.05%

As at the date of the most recent valuation, the duration of the Employer's funded liabilities is 42 years.

Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of improvement of 1.5% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	21.6 years	24.0 years
Future Pensioners* * Figures assume members aged 45 as at the last formal valuation date.	22.6 years	25.7 years

18. POST BALANCE SHEET EVENTS

Subsequent to the year end, the company was required to earmark £200,000 of cash at bank due to a breach of a loan covenant whereby the Loan to Value Ratio (LTVR) exceeded the required minimum ratio. This retention will be released in part or in full on the basis that the market valuation increases in future valuations.

Page 21 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

19. ULTIMATE CONTROLLING PARTY

The ultimate parent undertaking and ultimate controlling party is considered to be The London Borough of Havering. Group financial statements can be obtained from:

London Borough of Havering Town Hall Main Road Romford RM1 3BD

20. RECONCILIATION OF (LOSS)/PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATION					
	20	DECONCELERATION OF A	LOCCY/DOOLTT DECODE	TAVATION TO CACIL CENE	DATED EDOM OBEDATIONS
	211.	RECUNCILIATION OF R	LUSSI/PROFII BEFURE	: IAXAIIUN IU CASH GENE	KATED FROM OPERATIONS

	2022	2021
	£	£
(Loss)/profit before taxation	(357,296)	5,316,008
Depreciation charges	1,313	9,677
Gain on revaluation of fixed assets	(255,500)	(5,629,451)
CIS tax refund	-	429,007
Pension deficit charge	33,000	10,000
Finance costs	1,984,414	2,039,682
Finance income		<u>(723)</u>
	1,405,931	2,174,200
Decrease/(increase) in trade and other debtors	73,733	(197,147)
Increase/(decrease) in trade and other creditors	276,788	(5,110,284)
Cash generated from operations	<u>1,756,452</u>	<u>(3,133,231</u>)

21. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

	Year	ended	31 March	2022
--	------	-------	----------	------

real clided 31 March 2022	31.3.22	1.4.21
Cook and make an include	£	£
Cash and cash equivalents	<u>693,498</u>	<u>4,841,413</u>
Year ended 31 March 2021	31.3.21	1.4.20
	£	1.4.20 £
Cash and cash equivalents	4,841,413	299,759

22. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.21 £	Cash flow £	At 31.3.22 £
Net cash Cash at bank	4,841,413	(4,147,915)	693,498
Total		(4,147,915) (4,147,915)	693,498 693,498

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.